



MEMORANDUM

DATE: September 24, 2026

TO: Board of Directors

FROM: Director Andy Ramirez

SUBJECT: Agenda Item 10a – Directors' Reports

The following webinars and events were highly beneficial: Below is the report out.

- **CSDA – Federal Policy Shifts & Borrowing:** Provided insight into changing federal policies and financing conditions that may affect the District's ability to fund future capital projects.
- **ACWA JPIA – Performance Management:** Provided practical strategies for strengthening employee accountability, development, and organizational performance.
- **CAPIO – Developing an AI Policy:** Provided guidance on developing responsible AI practices while protecting the District and maintaining public trust.
- **Escondido & Oceanside Water Agency Meetings:** City of Escondido Water shared that they are focusing on digital and physical threats due to global wars. The agency is evaluating vulnerabilities to all aspects of technology infrastructure, connections, and resiliency. I was able to follow up with Oceanside and the many lessons they have gone through on recycled water. Unfortunately, they are only at 10% capacity right and had to change their microns from about 200 to 800 for proper cleaning methods.
- **ACWA – Vision for Our Water Future:** Provided insight into California's evolving water priorities and potential implications for the District's long-term planning and advocacy.
- **Urban Water Institute Annual Water Conference:** Provided exposure to current water policy, infrastructure, financing, and regional issues, along with valuable networking with water industry leaders.
- **CSDA Annual Conference & Exhibitor Showcase:** Provided professional development in special-district leadership, governance, finance, operations, legislation, and emerging technologies.
- **CSDA – Securing Your Greatness in the Eyes of the Public:** Provided strategies for strengthening public communication and effectively demonstrating the District's value, accomplishments, and services to the community.