

Beaumont-Cherry Valley Water District

> Budget Workshop December 8, 2021

2022 Proposed Budget
Annual Operating Budget
&
5-Year Capital Improvement
Budget



#### Budget Workshop Agenda

- Introduction
- 2022 Operating Budget Overview
- 2022 5-Year Capital Improvement Budget Overview



# Introduction

#### **District Profile**

#### Service Connections 19,995 (up 336 from September 30, 2020)

City of	Beaumont		County of Riverside							
Year Population	Median	Median Per Capita								
		Household	Personal	Rate						
		Income	Income							
2018	49,630	\$63,900	\$39,955	4.1%						
2019	51,475	\$67,000	\$41,385	3.6%						
2020	52,686	\$67,000	\$45,800	8.6%						

#### Sources:

Population: State of California Department of Finance

County Data: United States Bureau of Labor Statistics and Bureau of Economic Analysis

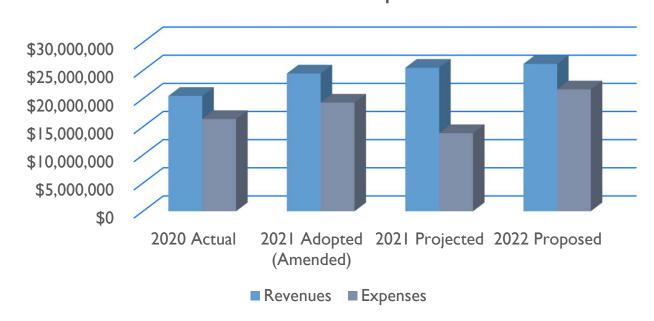
United States Census Bureau

# 2022 BUDGET (GROSS)

Revenue Expenses

	2	021 ADOPTED		2021		2022
2020 ACTUAL		(AMENDED)	NDED) PROJECTED		_	PROPOSED
\$ 20,479,200	\$	24,466,537	\$	25,493,200	\$	26,175,000
\$ 16,382,716	\$	19,284,017	\$	13,865,800	\$	21,640,800

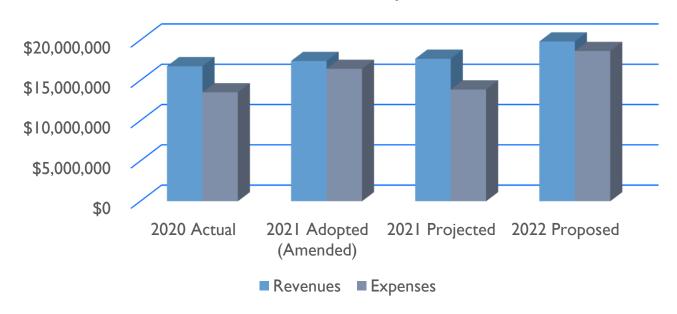
#### Revenue vs. Expense



Note: 2021 Adopted (Amended) includes \$.5M mid-year expense adjustment for additional electric cost for well pumping

# 2022 BUDGET (NET)

		2021		
	2020	<b>ADOPTED</b>	2021	2022
	ACTUAL	(AMENDED)	PROJECTED	PROPOSED
Gross Revenue	\$ 20,479,200	\$ 24,466,537	\$ 25,493,200	\$ 26,175,000
Less Capacity Fees	3,726,000	7,061,076	7,813,100	6,354,000
Net Revenue	\$ 16,753,200	\$ 17,405,461	\$ 17,680,100	\$ 19,821,000
Gross Expenses	\$ 16,382,716	\$ 19,284,017	\$ 13,865,800	\$ 21,640,800
Less Depreciation	2,865,579	2,850,000	2,887,000	3,000,000
Net Expenses	\$ 13,517,136	\$ 16,434,017	\$ 10,978,800	\$ 18,640,800
Net Increase/(loss)	\$ 3,236,064	\$ 971,443	\$ 6,701,300	\$ 1,180,200
	Revenue vs	s. Expense		



#### 2022 Proposed Revenue Budget: \$26,175,000

Total Operating Revenue \$18,727,000 Total Non-Operating Revenue \$7,448,000

	2020 ACTUAL	2021 ADOPTED	2021 PROJECTED	2022 PROPOSED	CHANGE
Operating Revenue					
Water Sales	\$ 9,175,900	\$ 9,412,233	\$ 10,130,500	\$ 10,842,000	\$ 1,429,767
Development and Installation Charges	712,900	660,000	581,300	834,000	174,000
Water Importation Surcharge	3,951,500	3,870,300	4,278,600	4,349,000	478,700
Water Pumping Energy Surcharge	1,820,400	1,816,800	1,901,600	2,467,000	650,200
Other Charges for Service	272,000	329,290	287,300	235,000	(94,290)
<b>Total Operating Revenue</b>	15,932,700	16,088,623	17,179,300	18,727,000	2,638,377
Non-Operating Revenue					
Property Maintenance Fees	\$ 23,100	\$ 26,318	\$ 26,500	\$ 46,000	\$ 19,682
Capacity Fees (1)	3,726,000	7,061,076	7,813,100	6,354,000	(707,076)
Interest Earned	761,400	648,429	167,800	408,000	(240,429)
Grant Revenue	36,000	642,091	306,500	640,000	(2,091)
<b>Total Non-Operating Revenue</b>	4,546,500	8,377,914	8,313,900	7,448,000	(929,914)
Gross Revenue	20,479,200	24,466,537	25,493,200	26,175,000	1,708,463

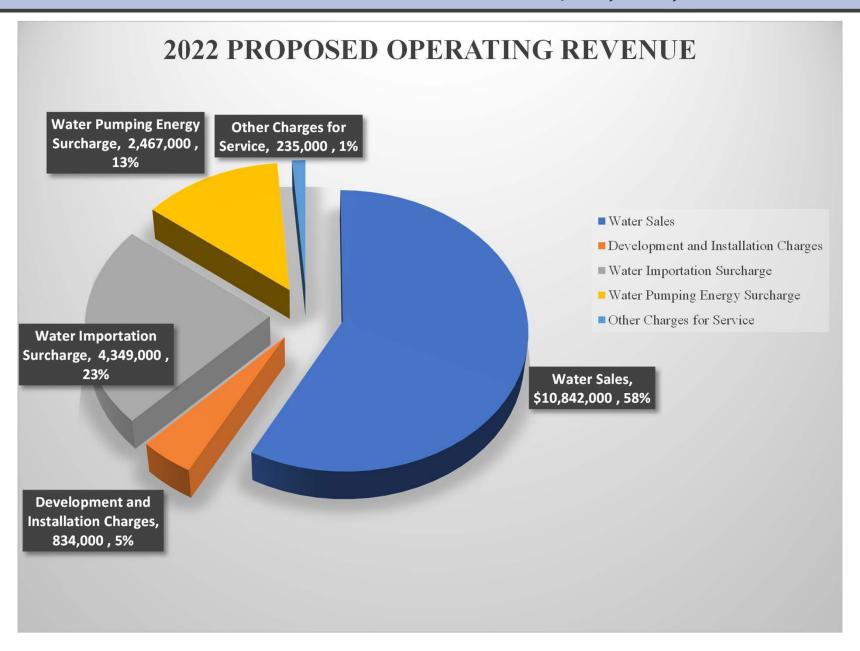
<sup>(1)</sup> Capacity Fees Projected for 2021 include actuals up to November 23, 2021. All others are until September 30, 2021.

#### 2022 Proposed Revenue Budget: \$26,175,000

# TOTAL OPERATING REVENUE: \$18,727,000

Operating Revenue	2022 PROPOSED	(Decre 2021 /	crease/ ase) from Adopted ended)	Assumptions
Water Sales	\$ 10,842,000	\$	1,429,767	From Water Rate Study Estimate + growth
Development and Installation Charges	\$ 834,000	\$	174,000	Estimated based on built home inventory in 2021 (Plan checks/meters)
Water Importation Surcharge	\$ 4,349,000	\$	478,700	From Water Rate Study Estimate + growth
Water Pumping Energy Surcharge	\$ 2,467,000	\$	650,200	Increased to \$.42/ccf from \$.32 on 10/1/2021
Other Charges for Service	\$ 235,000	\$	(94,290)	Miscellaneoous Fees (Penalties, Returned cks, After Hrs Calls, CC Processing Fees etc.)
Total Operating Revenue	\$ 18,727,000	\$	2,638,377	

#### TOTAL OPERATING REVENUE: \$18,727,000

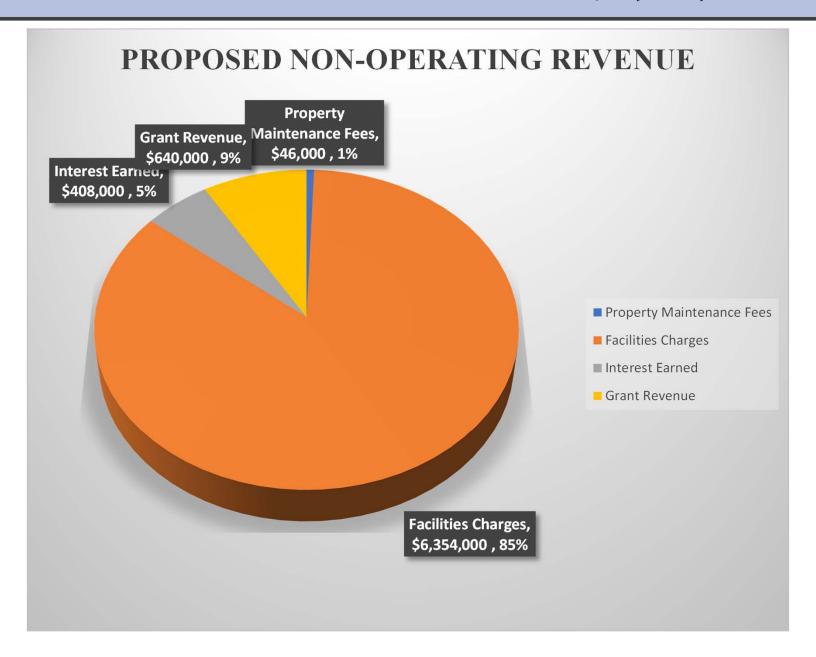


### 2022 Proposed Revenue Budget: \$26,175,000

#### TOTAL NON-OPERATING REVENUE: \$7,448,000

Non-Operating Revenue	2022 PROPOSED	(Decr 2021	rease/ rease) from l Adopted mended)	Assumptions
Property Maintenance Fees	\$ 46,000	\$	19,682	Increase in maintenance fees for District properties
Capacity (Facility) Fees	\$ 6,354,000	\$	(707,076)	Development activity estimated at 625 EDUs
Interest Earned	\$ 408,000	\$	(240,429)	Anticipated continued decrease in interest rate
Grant Revenue	\$ 640,000	\$	(2,091)	Projected to receive in 2022 for AMR/AMI Project
Total Non-Operating Revenue	\$ 7,448,000	\$	(929,914)	

# TOTAL NON-OPERATING REVENUE: \$ 7,448,000



# 2022 Proposed Expense Budget: \$21,640,800

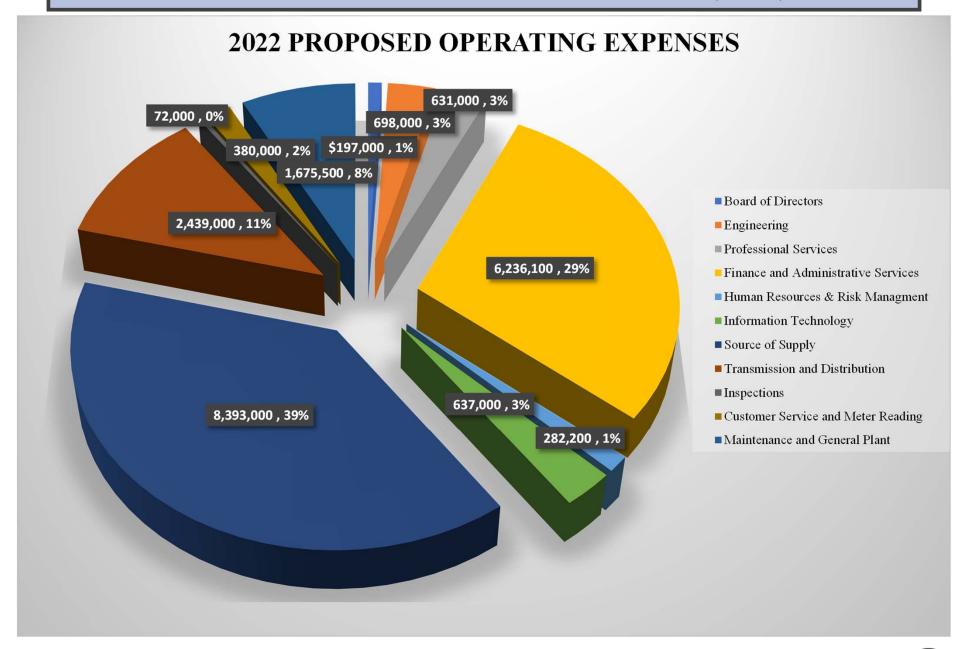
				2021							
		2020	A	ADOPTED		2021		2022			
	A	CTUAL	(A	MENDED)	PF	ROJECTED	P	ROPOSED	(	CHANGE	
Operating Expenses				_		_		_			
Board of Directors	\$	43,624	\$	322,305	\$	152,000	\$	197,000	\$	(125,305)	
Engineering		404,266		684,430		480,100		698,000		13,570	
Professional Services		210,759		723,030		398,200		631,000		(92,030)	
Finance and Administrative Services		5,154,303		5,670,616		4,681,300		6,236,100		565,484	
Human Resources & Risk Managment		124,342		308,055		160,500		282,200		(25,855)	
Information Technology		376,287		514,543		438,900		637,000		122,457	
Source of Supply		7,377,929		7,620,375		5,057,400		8,393,000		772,625	
Transmission and Distribution		1,599,156		1,821,554		1,297,200		2,439,000		617,446	
Inspections		39,857		62,175		102,400		72,000		9,825	
Customer Service and Meter Reading		288,937		360,622		304,500		380,000		19,378	
Maintenance and General Plant		763,256		1,196,312		793,300		1,675,500		479,188	
<b>Gross Operating Expenses</b>	\$ 1	6,382,716	\$	19,284,017	\$	13,865,800	\$	21,640,800	\$	2,356,783	
Gross Revenue	\$ 2	20,479,200	\$	24,466,537	\$	25,493,200	\$	26,175,000	\$	1,708,463	
Gross Expenses	\$ 1	6,382,716	\$	19,284,017	\$	13,865,800	\$	21,640,800	\$	2,356,783	
Net Increase/(loss)	\$	4,096,484	\$	5,182,519	\$	11,627,400	\$	4,534,200	\$	(648,319)	

# 2022 Proposed Expense Budget: \$21,640,800

Operating Expenses		2021 OPOSED	Increase/ (Decrease) from 2021 Adopted (Amended)	Assumptions
Board of Directors	\$	197,000	\$ (125,305)	Election Cost \$100K decrease, Health Ins. \$54K decrease
Engineering		698,000	13,570	Advertising/Legal Notices for Proposals \$8K increase
Professional Services		631,000	(92,030)	Developer - funded GIS updates \$225K decrease, General Legal \$38K decrease, Other Prof. Svcs. \$170K increase
Finance and Administrative Services		6,236,100	565,484	Depreciation & actuarially determined adjustments \$327K increase (all non-cash), salaries and benefits \$170K increase
Human Resources & Risk Managment		282,200	(25,855)	Other Prof. Svcs. \$47K decrease
Information Technology		637,000	122,457	Licenses, Maint., Support, Cyber Security \$88K increase

# 2022 Proposed Expense Budget (Continued): \$21,640,800

Operating Expenses	2021 PROPOSED	Increase/ (Decrease) from 2021 Adopted (Amended)	Assumptions
Source of Supply	8,393,000	772,625	State Water Purchase \$479K increase, Electricity-Wells \$139K increase, Maint. & Repair-Pumping Equip. \$160K increase
Transmission and Distribution	2,439,000	617,446	Salaries and benefits \$307K increase, Temporary Labor \$166K increase, maintenance and repair on other appurtenances \$89K
Inspections	72,000	9,825	Salaries and benefits increase
Customer Service and Meter Reading	380,000	19,378	Salaries and benefits increase
Maintenance and General Plant	1,675,500	479,188	Paving \$379K increase
Total Gross Operating Expenses	\$21,640,800	\$2,356,783	



# **Unfunded Retirement Benefits OPEB & Pension Liability**

Current Liability	
Current Unfunded Retirement Benefits (Pension)	\$2.6M
(Current & Future Retirees)	
Current OPEB Liability (Retiree Health)	\$2.1M
(Current & Future Retirees)	*=
Total Pension and OPEB as of 12/31/2020	 \$4.7M
Previously Recommended by Consultant, at a minimum:	
Annual Retiree Health set aside:	\$ 104,000
Annual Pension Payment:	\$ 45,000
Required Employer Contributions - Unfunded Accrued Liability amount	\$ 196,800
(Payments on Amortization Bases)	
Required Employer Contributions - Normal Cost (Estimated)	\$ 333,200
(Percentage of Payroll (15.87% - misc, 8.09% - PEPRA))	
OPEB Annual Pay As You Go	\$ 28,440
(Current Retirees)	

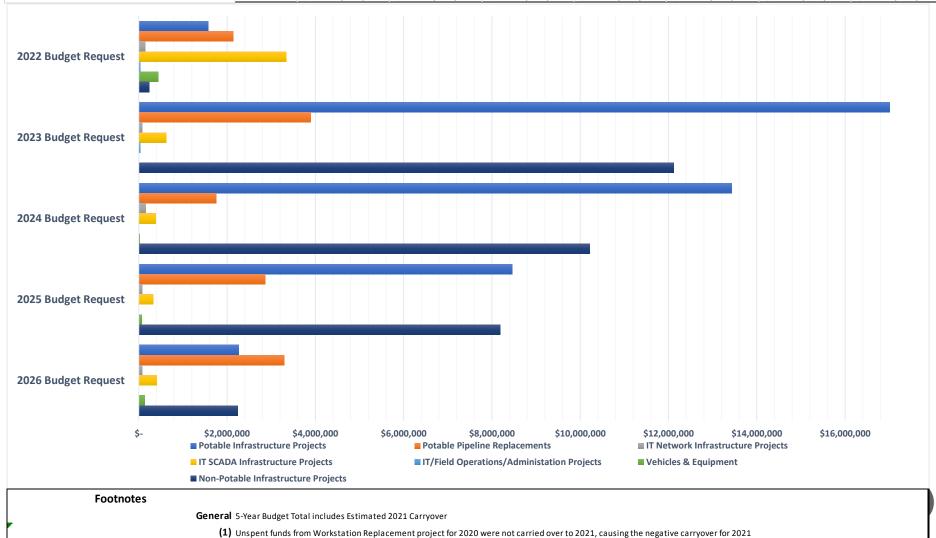
### 2022 Operating Budget Summary - Recap

# 2022 Operating Budget Summary

Revenue	\$26,175,000
Non Operating Revenue (Capacity/Facility /Fees)	(6,354,000)
Net Revenue	\$19,821,000
Expense	\$21,640,800
Depreciation Expense Tracking (Capital Replacement Reserve)	(3,000,000)
Net Expense	\$18,640,800
Total Net Revenue	\$19,821,000
Total Net Expense	\$18,640,800
Net Increase	\$ 1,180,200
Annual OPEB set aside (Other Pension Benefits: Retiree Health)	\$ 104,000
Annual Pension Payments:	\$ 45,000
Total set aside for Capital Replacement Reserve	\$ 1,031,200

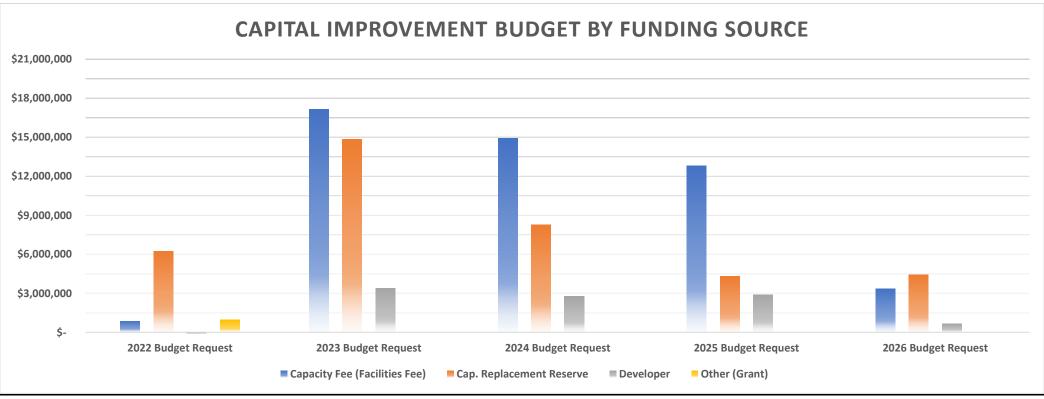
#### 5-YEAR Capital Improvement Budget 2022-2026

		Estimated Carry														
		Over 2021	<b>2022 Budget 2023</b>		2023 Budget	2024 Budget		2025 Budget		2026 Budget		5-	Year Budget			
Capital Improvement Program	Footnotes	Budget		Request		Request		Request	equest R		Request			Request		Total
Potable Infrastructure Projects		\$ 15,253,000	\$	1,569,200	\$	18,636,900	\$	13,430,700	\$	8,460,400	\$	2,268,700	\$	59,618,900		
Potable Pipeline Replacements		1,851,700		2,140,200		3,892,400		1,758,000		2,861,500		3,293,000		15,796,800		
IT Network Infrastructure Projects	(1)	(15,900)		144,800		78,000		163,000		78,000		78,000		525,900		
IT SCADA Infrastructure Projects		1,288,000		3,345,700		628,400		386,000		323,200		408,700		6,380,000		
IT/Field Operations/Administation Projects		139,100		33,200		33,200		-		-		-		205,500		
Vehicles & Equipment		145,000		438,100		-		19,800		71,400		131,600		805,900		
Non-Potable Infrastructure Projects		4,286,400		239,800		12,117,700		10,210,100		8,182,600		2,241,800		37,278,400		
Total		\$ 22,947,300	\$	7,911,000	\$	35,386,600	\$	25,967,600	\$	19,977,100	\$	8,421,800	\$	120,611,400		



#### 5-YEAR Capital Improvement Budget 2022-2026

		Est	imated Carry												
			Over 2021	2	2022 Budget	2	2023 Budget	2	2024 Budget	2	2025 Budget	2	2026 Budget	5-	Year Budget
Funding Source	Footnotes		Budget		Request		Total								
Capacity Fee (Facilities Fee)		\$	12,282,400	\$	873,000	\$	17,173,600	\$	14,905,000	\$	12,790,100	\$	3,369,300	\$	61,393,400
Cap. Replacement Reserve			8,673,200		6,236,900		14,835,500		8,288,800		4,312,400		4,415,600		46,762,400
Developer	(1)		1,802,800		(173,200)		3,377,500		2,773,800		2,874,600		636,900		11,292,400
Other (Grant)			188,900		974,300		-		-		-		-		1,163,200
Total		\$	22,947,300	\$	7,911,000	\$	35,386,600	\$	25,967,600	\$	19,977,100	\$	8,421,800	\$	120,611,400



#### **Footnotes**

General 5-Year Budget Total includes Estimated 2021 Carryover

(1) Pipeline Project 8" Sundance TR, Mary lane, Tioga Tr West, budgeted for 2021, will not be constructed

#### Preliminary Fiscal Year 2021 Operating Budget Carryover Schedule

Miscellaneous fee (administrative cost recoveries) study contract with Raftelis Financial Consultants, Inc. approved by Board on 8/12/2020.  Leadership Academy/Management Training
Inc. approved by Board on 8/12/2020.
Leadership Academy/Management Training
contract with HR Dynamics
Compensation Study contract with Koff Associates
approved by Board on 7/14/2021
Parts and labor for Well 25 motor repair
Parts and labor for Well 23 motor repair
Reservoir cleaning for 2021
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#### Background

Staff requests that \$151,900 in unspent funds budgeted for fiscal year 2021 be carried over to the 2022 fiscal year. This is a preliminary list of encumbered or known individual operating expenses in the amount of \$5,000 or more that are anticipated to be spent under a contract or purchase order. Funding for equipment and vehicle purchases and capital projects that are not yet complete is carried forward as a matter of routine. Any request for the carryover of operating funds is reviewed in detail by the Finance and Administrative Services Department and must be justified by the requesting Department.

# Any Questions or Comments?

